The Pandemic Fund was established against the backdrop of the COVID-19 pandemic, as the international community called for a dedicated multilateral financing mechanism to strengthen capacity for pandemic prevention, preparedness, and response (PPR) for low- and middle-income countries. The Fund moved quickly to deliver financing, with grants awarded mobilizing over US$2 billion for projects that strengthen pandemic PPR systems within and across borders, reaching 37 countries. As pandemic threats are exacerbated by factors like climate change, conflicts, and migration, continuing this momentum of investments is critical for building a safer, healthier, and more prosperous future for all. The Pandemic Fund brings additionality to financial resources from diverse funders and promotes a more coordinated, cohesive, and comprehensive approach, creating a world that is resilient against the next pandemic.

**Unique value proposition**

The Fund will add value to the pandemic PPR landscape by:

**Filling capacity gaps**

By targeting discrete areas within pandemic PPR that benefit from additional funding and coordination, strengthening institutional enablers for those areas, and embedding a focus on equity and inclusion, community and civil society engagement.

**Fostering coordination**

Across the range of pandemic PPR actors, across sectors in countries, and across countries and regions to share learnings, with the goals of sharing learnings, driving coherence of funding streams, and ensuring multi-sectoral collaboration for a whole-of-government, One Health approach.

**Mobilizing additive investment**

Including domestic and international financing, by encouraging country planning and providing on-budget, catalytic resources aligned with country needs and planning processes and thus facilitating country ownership, absorption of investment, & long-term sustainability of resources.

Demonstrating **flexibility and responsiveness** to evolving contexts and priorities within the pandemic PPR landscape to ensure strategic initiatives remain relevant and effective.

**Impact ambition**

Recipient countries and regional/global networks are better prepared to prevent, detect, contain, and rapidly respond to pandemics over the next five years.

The Pandemic Fund’s impact will be measured by the following indicators:

- Number of **recipient countries and regional/global networks** with improved pandemic prevention, preparedness, and response capacity.
- Number of **people protected** through improved pandemic prevention, preparedness, and response capacity.

**Focus areas**

The Fund will focus its investments on the following areas while ensuring its investments take a systems approach - efforts will be mainstreamed into health systems with benefits beyond disease-specific areas.

**Three programmatic priorities**

- Surveillance, laboratory systems, and health workforce are critical, underfunded building blocks of pandemic PPR with opportunities to complement existing initiatives.

**Two cross-cutting enablers**

- National Public Health Institutes (or relevant public institutions) and regional/global networks, organizations, or hubs are coordinated systems and institutions that support the resilience and sustainability of the programmatic priorities.

**Four underlying themes**

- One Health, community engagement, gender equality, and health equity will be integrated across the Fund’s work to encourage a whole-of-government and equitable approach that safeguards vulnerable populations.

**Input from over 400 stakeholders informed the development of the Strategic Plan, including from:**

- Governing Board members and their constituencies
- Technical Advisory Panel members and Implementing Entities
- Non-governmental organizations, community and civil society representatives
- Academia and research and training institutions
- Multisectoral stakeholders ( Ministries of health, livestock, agriculture, finance, and others)
- The private sector
Co-investors
The Fund will help co-investors self-organize, facilitate support for bi-directional communication with constituencies, and lessen barriers to participation.

Civil society
The Fund will ensure civil society’s involvement in decision-making and throughout project lifecycles, recognizing their crucial role in advocacy, resource mobilization, and community engagement.

Transparency & accountability
The Fund will expand its efforts to proactively publish key documents (e.g., approved proposals, M&E reports, financial disbursements) and its progress against the M&E framework.

The Strategic Plan is a living document, remaining adaptable to major shifts in the broader pandemic PPR landscape. It will be reviewed on a regular basis to measure progress against the Fund’s Monitoring and Evaluation framework.