

3rd Call for Proposals – Phase II (Regional Entities)

Information Session

July 1, 2025



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Fund**
FOR A RESILIENT WORLD

Meeting Guidelines

- Please add your **Organization's name** to your **User Name**.
- Keep your **camera off** and your **microphone muted**.
- The meeting will be conducted in **English**. If interpretation is required, please select the language of your preference by following the instructions below:
 - In your meeting/webinar controls, click **Interpretation**;
 - Click the language of your choice;
 - To hear the interpreted language only, click Mute Original Audio.
- Please send your questions via **chat – you may write your question in English, French or Spanish**; any questions not answered will be included in the FAQ document which will be posted on our website.

Thank you for joining!

Agenda

1. Welcome and Overview of the Pandemic Fund
2. CfP3 – Phase II (Regional Entities): General Principles and Scope
3. Implementation and Monitoring & Evaluation
4. Scoring & Weighting Methodology
5. How to Access the Application Portal
6. Q&A

01

Welcome and Overview of the Pandemic Fund

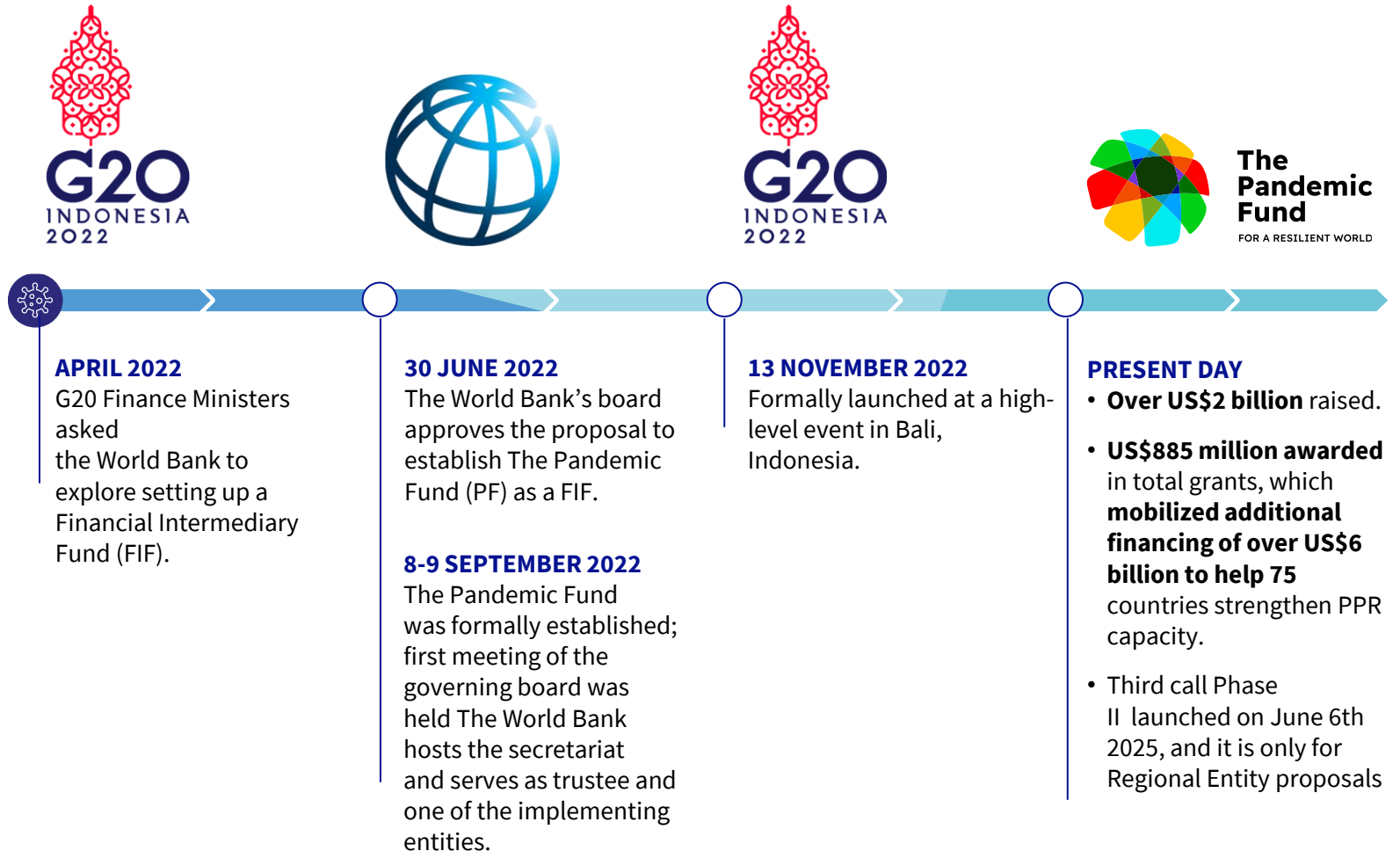


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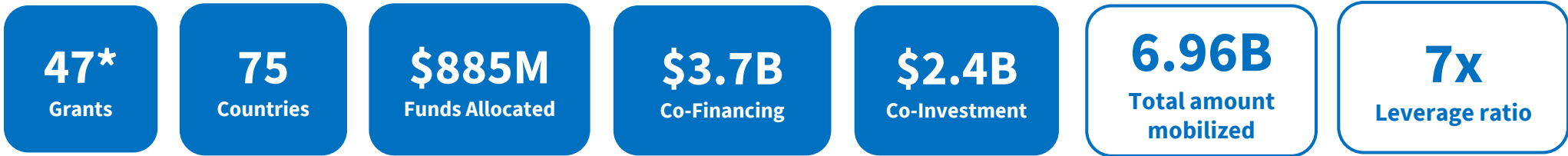
Our Story So Far...

COVID-19 highlighted how ill-prepared the world was to detect and contain a virus, and underscored the costs of not being prepared.

- Experts predict more than a 50% chance of another COVID-like pandemic in the next 20-25 years – the risk is heightened by global challenges like climate change, migration, and antimicrobial resistance (AMR).
- And yet, pandemic preparedness, prevention and response (PPR) continues to suffer from chronic under-investment, especially in low- and middle-income countries.



THE PANDEMIC FUND HAS MOVED QUICKLY TO DELIVER FINANCING TO WHERE IT IS MOST NEEDED

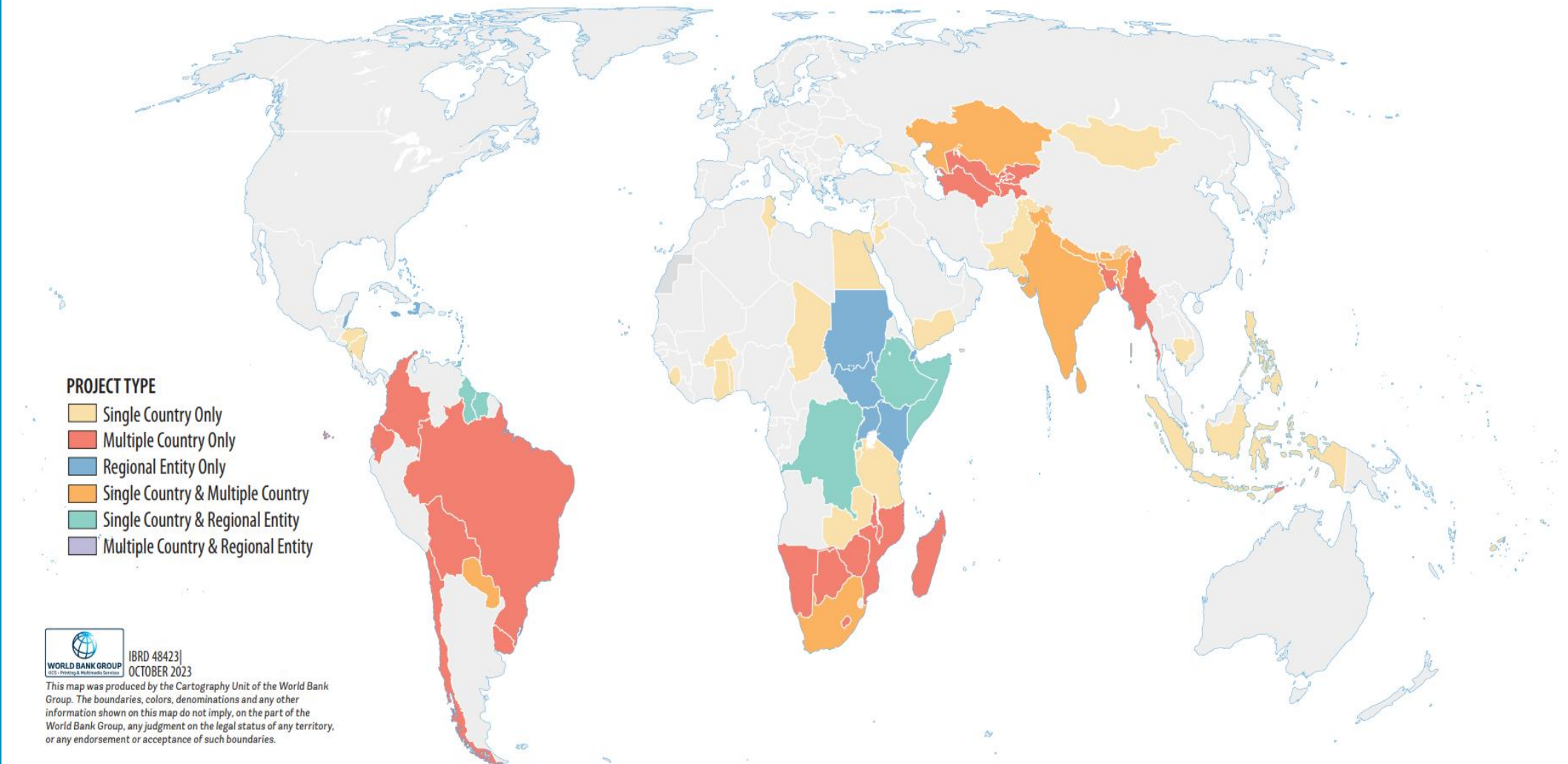


Geography			Income Level*			Implementing Entities (IEs)	Mpox projects	Tags
Region	% of Proposals	% Funding Allocated	IC	% IC	% \$\$	85% 2 or more IEs 45% mix of IEs/MDBs	5 Projects awarded under mpox fast-track 10 Beneficiary countries 30% amount of grant allocated to emergency response	85% Projected that include One Health 91% Projects that include Community Engagement
SSA	34%	43%	LIC	26%	35%			
ECA	8%	7%	LMIC	49%	45%			
LAC	19%	15%	UMIC	25%	20%			
MNA	15%	14%	*Only includes single-country grants 80% of grants to LIC/LMICS					
SAR	11%	10%						
EAP	13%	11%						

*Of the 47 projects currently in the portfolio, 3 are Regional Entity projects (IGAD, CARPHA, Greater Virunga Transboundary Collaboration).

Current Portfolio (CfP1 and CfP2)

THE PANDEMIC FUND FIRST AND SECOND ROUND PROJECTS



Importance of Regional Entities

- Phase II of the Third Call for Proposals focuses solely on Regional Entities.*
- Key role of Regional Entities as outlined in *The Pandemic Fund Strategic Plan (2024-2029)*:

Regional/global networks, organizations, and hubs facilitate collaboration, knowledge exchange, resource pooling, and collective action for pandemic PPR across countries. Given that pandemics are transnational threats and require monitoring of diseases across borders, regional/global networks play a critical role in stopping epidemics before they become pandemics. Regional/global entities also, if given the mandate, may have the unique ability to convene countries at the Head of State level and to bring together sectors beyond human health (p.8).

- **Note:** Pandemic Fund cannot determine whether a Regional Entity is eligible in advance of proposal submission. Responsibility is with partnering IE.

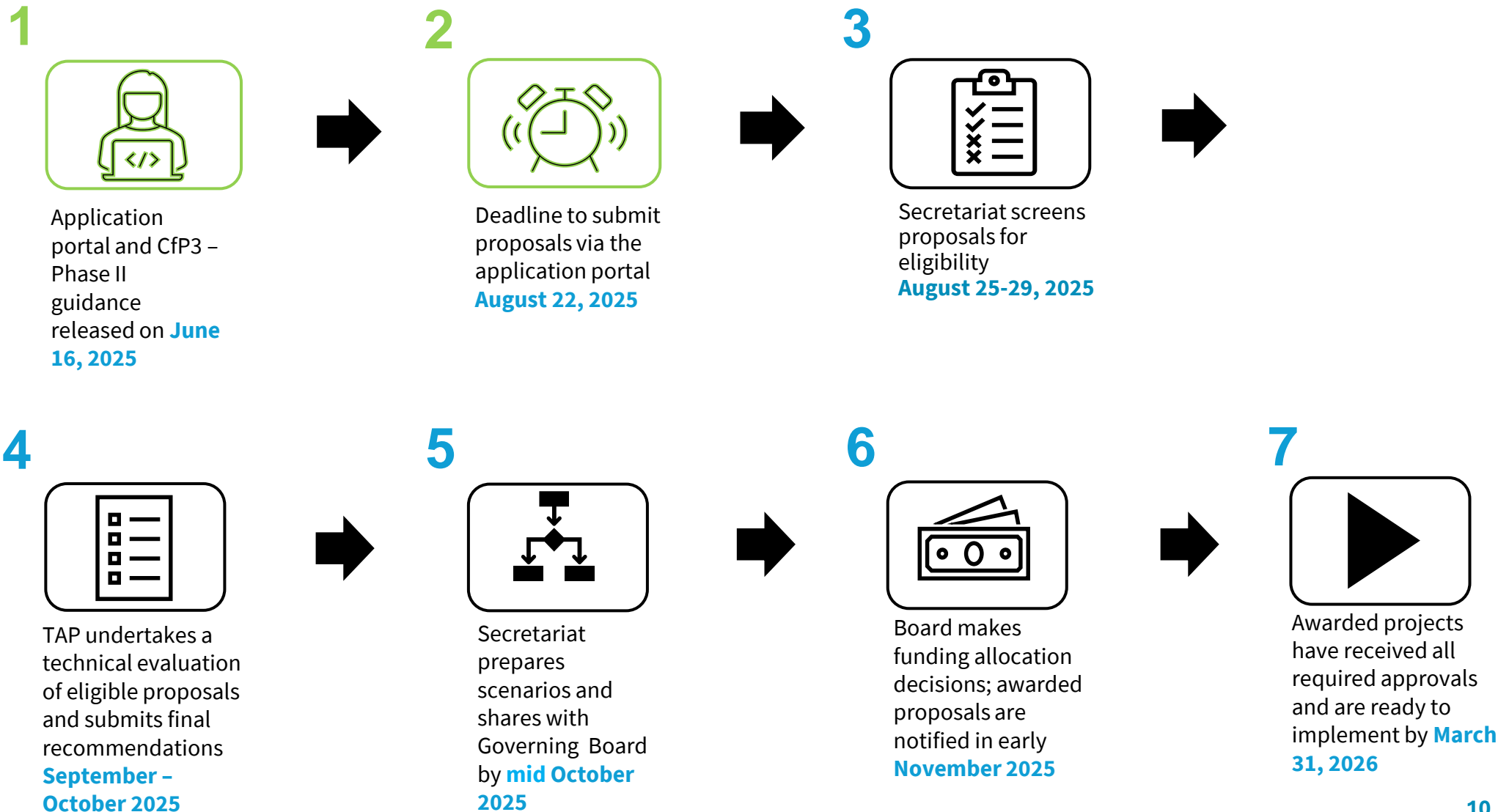
**Phase I focused on Single-country and Multi-country Proposals.*

02 3rd Call for Proposals – Phase II (Regional Entities)



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Timeline for CfP3 - Phase II (Regional Entities)



Key Parameters

Eligibility

- Regional Entities that meet the definition and provide supporting legal and financial documentation are eligible.
- The three (3) REs that received RE grants under the 1st and 2nd Call for Proposals are **not eligible*** to apply during the 3rd CfP.

Types of Proposals Accepted

- **Long Established Regional Entity:** one Regional Entity and one or more Implementing Entities .
- **Newly Established Regional Entity:** one Regional Entity and one or more Implementing Entities .

Funding Envelope and Ceiling

- The total envelope for the 3rd CfP (Phase I & Phase II) is **US\$ 500 million**.
- A **Long Established Regional Entity** proposal may request up to **US\$ 40 million**.
- A **Newly Established Regional Entity** may request up to **US\$ 15 million**.

Proposal Limits

- A Regional Entity may submit a **maximum of one** Regional Entity proposal.
- A particular country that is a member of two or more distinct Regional Entities may be represented in two or more Regional Entity proposals.

Definition

A **Regional Entity** is a body or platform that is a specialized technical institution, agency, multi-country network, organization or hub, established by the governments of more than one Eligible Country(-ies) to support their public health priorities, including One Health initiatives, and strengthen PPR capacities.

- ✓ Majority of countries served by such entities must be Pandemic Fund-eligible.
- ✓ Must have a legal status that enables their establishment and effective functioning in a manner that serves the interests of the benefiting Member States.
- ✓ Must also be legally registered in their host country.
- ✗ Regional arms of a global organization that include Member States are not eligible (eg. Eastern Mediterranean Regional Office of WHO).

Types of Proposals

Long Established Regional Entity

- **≥ Five (5) years.**
- Funding cap of **USD \$40 million** per proposal.
- **Demonstrated experience and technical credibility** along with one or more approved IEs.

Newly Established Regional Entity

- **Functionality:** May not yet be fully operational; however, RE expected to demonstrate having functional capacity **for at least three (3) years**, including evidence of ongoing activities and institutional setup.
- Funding cap of **USD \$15 million** per proposal.
- **Rationale:** clearly articulating the unique value it brings addressing critical gaps in regional coordination, capacity building, and public health functions.
- **Independent Structure:** Must be a standalone body -- not a substructure or subsidiary of an existing organization.

Potential Collaboration with Other IEs

Thirteen (13) Fully Accredited Implementing Entities (IEs):

- African Development Bank
- Asian Development Bank
- Asian Infrastructure Investment Bank
- European Investment Bank
- Inter-American Development Bank
- International Finance Corporation
- World Bank

MDBs

- Food and Agriculture Organization of the United Nations
- UNICEF
- World Health Organization

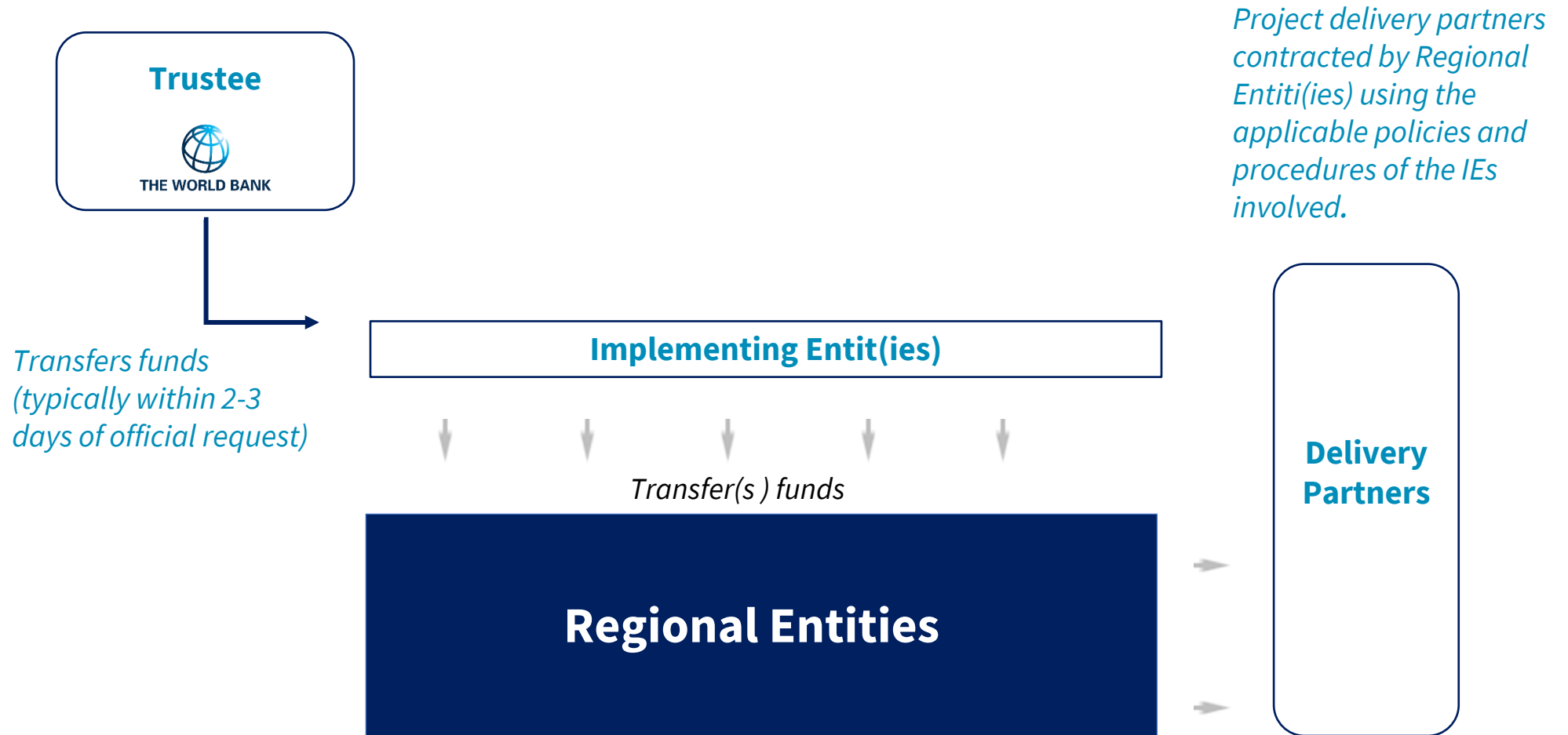
UN Agencies*

- The Coalition for Epidemic Preparedness Innovations
- Gavi, the Vaccine Alliance
- Global Fund to Fight AIDS, Tuberculosis and Malaria.

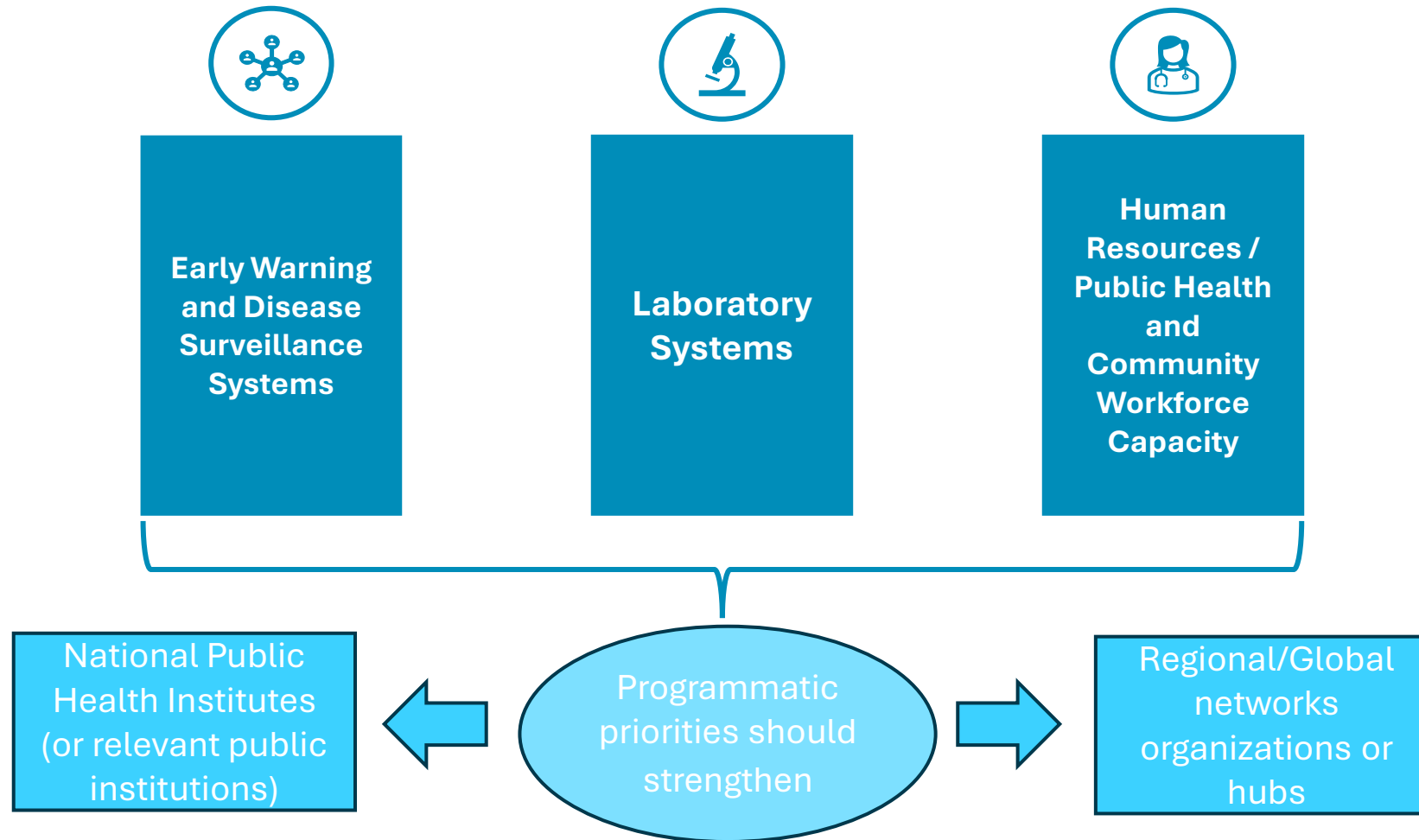
**Global Health
Initiatives**

**As of June 24, 2025, UNDP has not yet signed the Financial Procedure Agreement.*

Funds Flow – Regional Entity



Three Priority Areas



Four (4) underlying themes as defined in the [Pandemic Fund Strategic Plan](#)

Key Principles of Sound Proposals



Coordination, Collaboration, Co-Creation, and Ownership:

- While Regional Entity proposals aim to strengthen entity capacities and impact, they must also demonstrate strong engagement with PF-eligible countries that are members.
- Activities co-developed with national authorities and aligned with country needs, along with regional and sub-regional institutions.



Complementarity: Regional Entity proposals should show how activities build on existing pandemic PPR efforts at both the regional and country levels, including ongoing PF projects.



Catalytic Impact: Proposals should demonstrate how the PF grant would mobilize a) co-financing and b) co-investment.



Sustainability: Regional Entity proposals must embed activities within existing regional and national systems, strengthen governance, and secure financial and technical commitments.

Catalytic Impact

Co-financing:

Financial contribution **from Implementing Entities (IEs)** and/or other external sources - such as bilateral aid agencies, philanthropies, and private sector funders [in support of the project]. **1:5**

Co-investment:

Financial resources including **on-budget government** funds that are available for implementation of the project. **1:1**

Consists of:



in-cash



in-kind



Key Changes Between Regional Entity Proposals under CfP3 and CfP2

Area of the 3 rd Call for Proposals (CfP)	Change from 2 nd CfP	Explanation
Definition and Supporting Documentation	Yes	Elaborated definition of Regional Entity. Requirement for additional supporting documentation (eg. three years of audited financial statements for Newly Established Regional Entity).
Types of Proposals	Yes	<u>Two (2)</u> types of Regional Entity Proposals: 1) Long Established Regional Entity; and 2) Newly Established Regional Entity.
Funding Caps	Yes / No	Cap of USD \$40 million for each Long Established Regional Entity proposal same as previous ceiling. New cap of USD \$15 million for Newly Established Regional Entity proposal.
Co-financing and Co-investment Guidance	Yes / No	Target leverage ratios for co-financing (1:5) and co-investment (1:1) for Regional Entities. Co-financing target remains aspirational.

03

Implementation and Monitoring & Evaluation



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Implementation and M&E Scoring

Section	% of Total Score
Scope and objectives of the proposal, targeted core capacities, key activities and expected outcomes, and Theory of Change	25
Context, demonstrated needs and alignment with national/regional priorities	25
Co-financing, Co-investment, and overall available funding	15
Ownership, Commitment, Coordination, Collaboration, and Co-creation	15
Implementation and M&E	20
TOTAL	100

Revised Pandemic Fund Results Framework, March 19, 2025

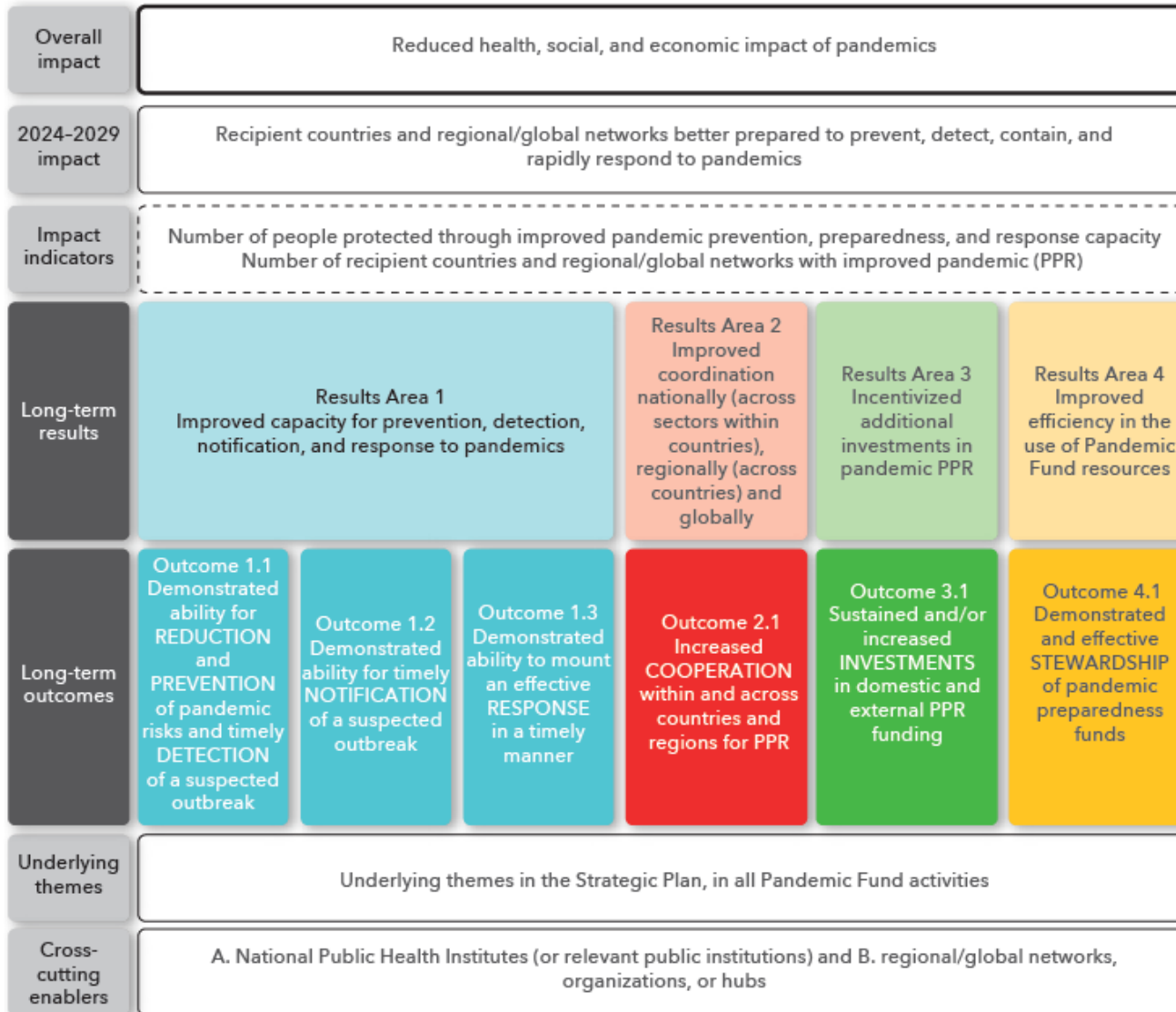
<https://www.thepandemicfund.org/sites/default/files/2025-03/The%20Pandemic%20Fund%20Results%20Framework%20March%2026%202025.pdf>

Revised Monitoring and Evaluation Guidelines April 24, 2025

<https://www.thepandemicfund.org/sites/default/files/2025-05/The%20Pandemic%20Fund%20M%26E%20Guidelines%20updated%20web%20April%2024%202025.pdf>



Theory of Change – Pandemic Fund Results Framework



Project Specific Results Framework M&E Guidelines



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Project Specific Theory of Change

- Proposals should include a detailed Theory of Change, demonstrating its connection to the overall impact and Results Areas outlined in the Pandemic Fund Results Framework.
- It should include examples of long-term outcomes, intermediate outcomes, outputs, and related activities, with a particular focus on Results Areas 1 and 2.
- Intermediate outcomes, outputs, and activities should also address Results Area 3 (*Incentivized Additional Investments in Pandemic PPR*) and Results Area 4 (*Improved Efficiency in the Use of Pandemic Fund Resources*).

Project Specific Indicators

- Proposals should include a Project Specific Results Framework (PSRF) which should cover project level activities, outputs, and intermediate outcomes.
- Each indicator in the PSRF will be defined/described, and will have data source, data collection methods, data type, analysis, and responsibilities for data management, are described in the Pandemic Fund Results Framework
- Examples of project specific indicators are in the annex of the M&E Guidelines –including indicators relevant for regional activities, outputs and outcomes

Costed M&E Workplan

- Proposals should include a Costed M&E workplan with a table that should specify
 - Key M&E activities e.g. data collection, report writing, dissemination, M&E training/capacity building, etc.
 - Responsibility for each activity
 - Implementation timeline e.g. Year 1, 2, 3
 - Budget by year

04

Scoring & Weighting Methodology



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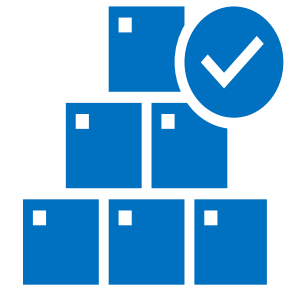
Scoring and Weighting Methodology



Provides the technical criteria to be used by the **Technical Advisory Panel (TAP)** to score the applications.



Provides the weights for each section that will determine the total weighted percentage of an application.



Sets the quality threshold per section **and** as an average for the whole application to be recommended by the TAP.

Scoring

- Criteria are numerically aligned with the questions in the application template.
- A score will be assigned to each response, and the sum will constitute the total score for each application.
- Each question includes 4-5 possible responses. The scoring descriptions are consistent (to the extent possible):
 - Clear description
 - Moderate description
 - Limited description
 - No description

Weighting

Section		% of Total Score
A	Scope and objectives of the proposal, targeted Core Capacities, key activities and expected outcomes, and Theory of Change	25
B	Context, demonstrated needs and alignment with national/regional priorities	25
C	Co-financing, Co-investment, and overall available funding	15
D	Ownership, Commitment, Coordination, Collaboration, and Co-creation	15
E	Implementation and M&E	20
TOTAL		100%

Co-Financing



Definition:

Financial contribution **from Implementing Entities (IEs)** and/or other external sources - such as bilateral aid agencies, philanthropies, and private sector funders

- Leverage ratio aspires to be **US\$ 1 : US\$ 5** of co-financing.
- These are aspirational leverage goals, there is **no minimum threshold**.

Co-Investment



Definition:

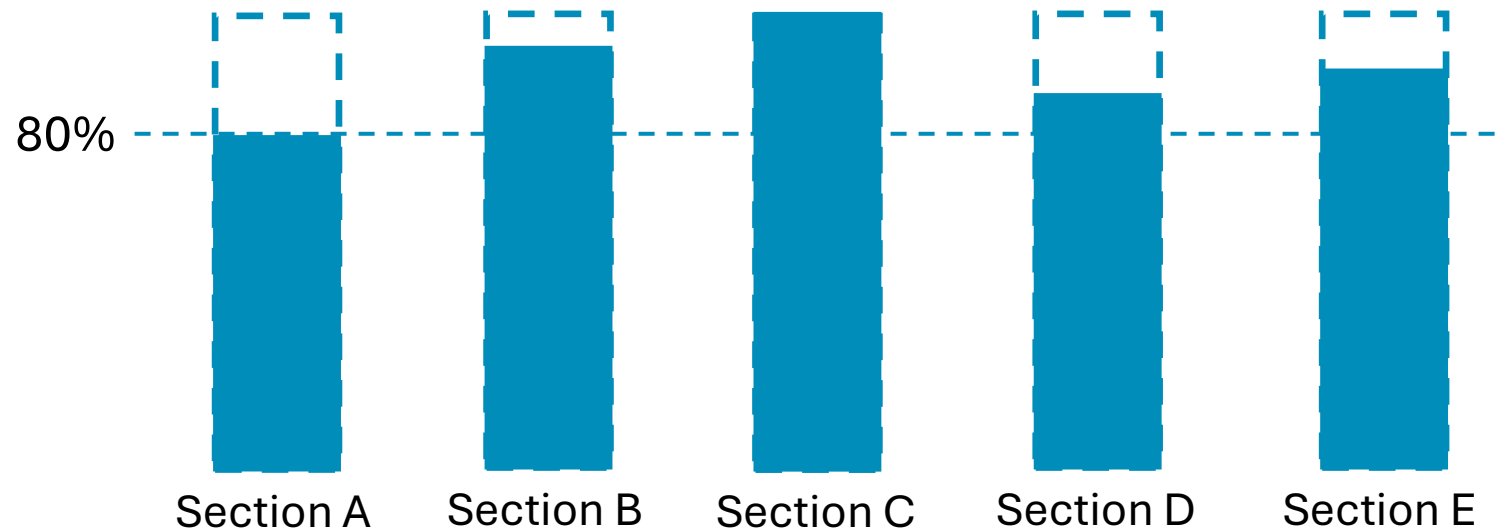
Financial resources including **on-budget** funds that are available for implementation of the project.

- Aspirations are that applying **Regional Entities** achieve a leverage ratio of **US\$ 1: US\$ 1**
- These are aspirational leverage goals, there is **no minimum threshold**.

Quality Thresholds for the TAP Evaluation

To be eligible for recommendation by the TAP, a proposal must satisfy 2 conditions:

- Minimum score of 80% in each section (A-E)
- Minimum average of 80% overall



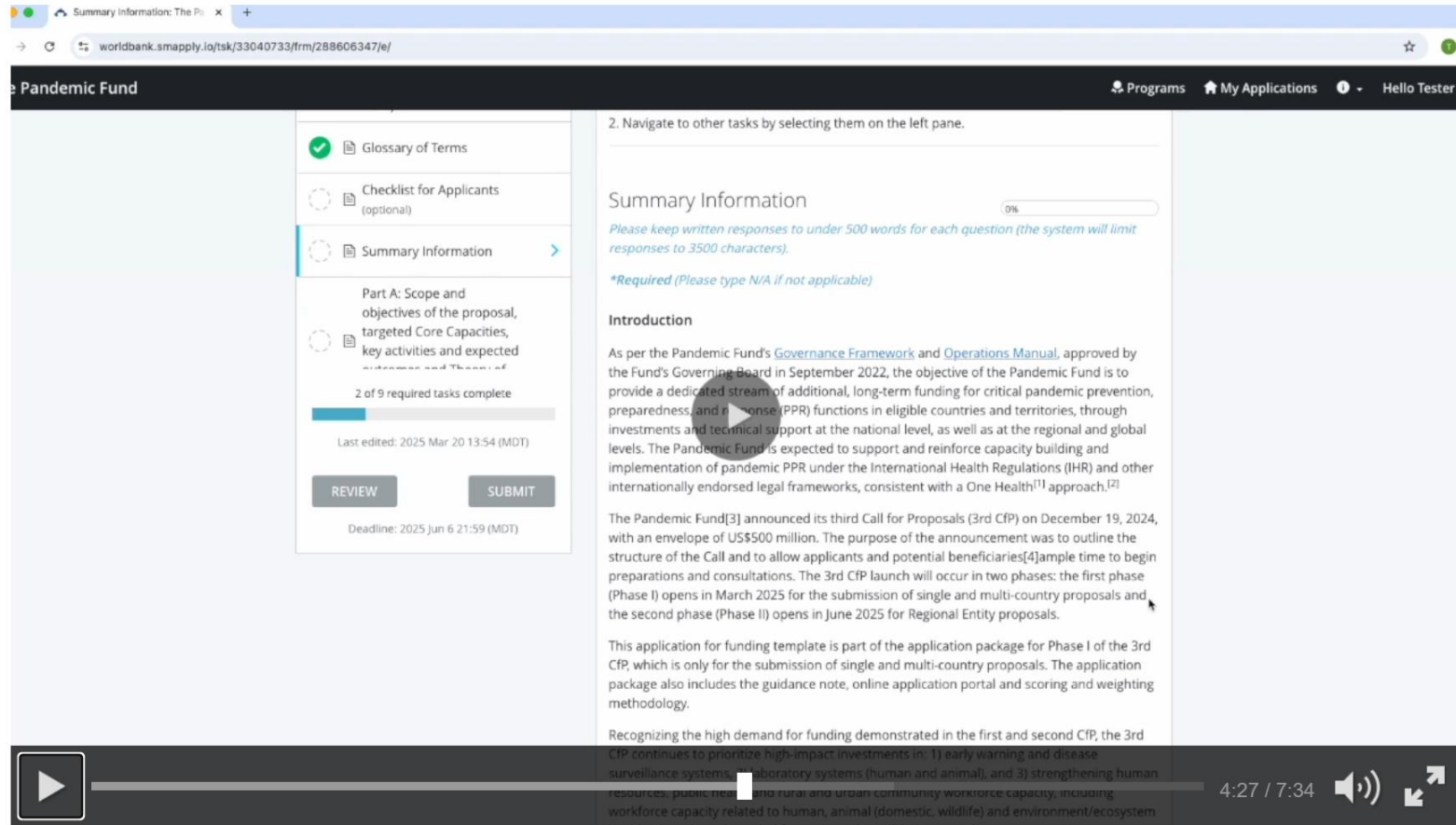
05

Accessing the Application Portal



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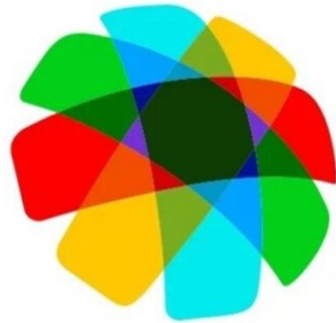
Video Tutorial on Applying



<https://www.thepandemicfund.org/key-application-documents>

How to Submit Proposals

The Pandemic Fund: Third Call for Proposals - Phase II



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The objective of the Pandemic Fund is to provide a dedicated stream of additional, long-term funding for critical pandemic prevention, preparedness, and response (PPR) functions in Eligible Countries and territories through investments and technical support at the national, regional, and global levels, as per the Fund's Governance Framework and Operations Manual, approved by its Governing Board in September 2022. The Pandemic Fund supports and reinforces capacity building and implementation of pandemic PPR under the International Health Regulations (IHR) and other internationally endorsed legal frameworks, consistent with a One Health approach.

2 Applications

APPLY

Opens
2025 Jun 16 19:00 (EST)

Deadline
2025 Aug 22 23:59 (EST)



Where?

Completed applications must be submitted via the portal at:

https://worldbank.smapply.io/prog/CfP3_2/

If you encounter any issue, please open a ticket in the helpdesk: <https://forms.office.com/pages/responsepage.aspx?id=wP6iMWsmZ0y1bieW2PWcNvnuLx-z1UZCsOazNdbwDjdURTBNTJIMjdGWE9WV0tNUzRWS1VXSThRVC4u&route=shorturl>

Submission Checklist



Signed cover letters from Regional Entity and IE(s).



Financial totals in columns Z-AD of the PSRF match the totals in the application tables.



Supporting evidence of Regional Entity status uploaded (financial statements, proof of legal status, etc.).

06

Questions & Answers



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Eligibility

Can the Pandemic Fund confirm now whether a particular entity is eligible for Phase II?

- The Pandemic Fund **cannot** "pre-certify" a Regional Entity in advance of proposal submission.
- The [Guidance Note](#) outlines the eligibility criteria and the supporting documentation required.
- As noted in Section #21 (p. 11), **it is the responsibility of the IE(s) partnering with each Regional Entity** to determine that the entity is a legally valid, eligible entity with which to develop and submit a proposal.
- The Secretariat will conduct an eligibility check upon receipt of Phase II proposals via the application portal.

Eligibility

Are there submission limits?

- **YES**, there are submission limits.
 - A **Regional Entity** may submit a **maximum of one** RE proposal.
 - An individual country that is a member of several distinct Regional Entities may be part of each RE's proposal.
- However, there are **no limits** on the number of proposals an IE may take part in.

All IEs should be in contact with each other to ensure the Regional Entity limits are respected.

Eligibility

Can two (2) or more Regional Entities submit a joint proposal?

- **NO**, this call permits only a single Regional Entity to submit a proposal as Beneficiary.

Eligibility

Are regional arms of UN agencies eligible as Regional Entities?

NO, regional arms of a global organization that include Member States are not eligible (e.g. Eastern Mediterranean Regional Office of WHO).

For More Information

Pandemic Fund website: <https://www.thepandemicfund.org/call-for-proposals>

Key information in
the “Funding
Opportunities” tab

Overview of
process and key
documents



[Home](#) / [Call For Proposals](#)

CALL FOR PROPOSALS

The Pandemic Fund **announced its third Call for Proposals (3rd CFP)** on December 19, 2024, with an envelope of US\$500 million. The purpose of the announcement was to outline the structure of the Call and to allow applicants and potential beneficiaries of the Pandemic Fund ample time to begin preparations and consultations. The 3rd CFP launch will occur in two phases: the first phase (Phase I) closed in June 2025 for the submission of single and multi-country proposals, and the second phase (Phase II - Regional Entity) opens in June 2025 for Regional Entity (RE) proposals. The envelope of funding for this CFP (Phase I and Phase II - Regional Entity) is US\$500 million.

Recognizing the high demand for funding demonstrated in the first and second CFP, the 3rd CFP continues to prioritize high-impact investments in: 1) early warning and disease surveillance systems, 2) laboratory systems (human and animal), and 3) strengthening human resources, public health and rural and urban community workforce capacity, including workforce capacity related to human, animal (domestic, wildlife) and environment/ecosystem health.

Further, in line with the Pandemic Fund's medium-term **Strategic Plan**, additional emphasis will be placed on strengthening two cross-cutting enablers, National Public Health Institutes (or relevant public institutions) and regional/global networks, organizations, or hubs and the four underlying themes of the **Strategic Plan**.

For Phase II - Regional Entity, the Pandemic Fund will accept proposals from an **Eligible Regional Entity** applicant in partnership with at least one approved Implementing Entity (IE). Regional Entity(ies) are regional or sub-regional entities,

RELATED NEWS

The Pandemic Fund Announces First Round of Funding to Help Countries Build Resilience to Future Pandemics

Pandemic Fund Allocates First Grants to Help Countries Be Better Prepared for Future Pandemics

The Pandemic Fund Announces Second Round of Funding with Half-a-Billion-Dollar Envelope

Statement on the Pandemic Fund's Decision to Fast-Track US\$128.89 million to Combat Mpox in 10 Countries

Pandemic Fund Allocates Second Round of Grants to Boost Pandemic

TIMELINE AND PROCESS FOR THE THIRD ROUND OF FUNDING (PHASE II - Regional Entity)

- **December 19, 2024:**
3rd Call for Proposals **announced**.
- **June 16, 2025:**
Phase II - Regional Entity launched.

Guidance Note released, which provides key information about the guidelines for the 3rd Call for Proposals – Phase II - Regional Entity.

Scoring & Weighting Methodology released, which provides information on how the **Technical Advisory Panel** will score and evaluate proposals.

Online application portal launched.
- **August 22, 2025:**
Application portal [for Phase II](#) - Regional Entity closes **11:59pm EDT on August 22, 2025 / 3:59am GMT on August 23, 2025**.
- **August 25-29, 2025:**
Review of all proposals received (Phase II - Regional Entity) for Eligibility by the Secretariat. Applicants are requested to monitor their e-mail inboxes in case the Secretariat needs to contact them.
- **September – October 2025:**
Evaluation of eligible proposals by the **Technical Advisory Panel** based on the **Scoring and Weighting Methodology**.
- **October—November 2025:**
Review of TAP-scored proposals and funding decisions by the Governing Board.
Announcement of selected proposals following the November 2025 Board meeting.

Quick Links

- [Guidance Note](#) was released in June 2025 and is available on the Pandemic Fund website in **English**, **French** (*coming soon*), and **Spanish** (*coming soon*).
- [Electronic Application Portal](#) is now open. Information on how to access the portal – including a ["how-to" video](#) and [FAQ](#) – are available on the Pandemic Fund website.
- [Scoring and Weighting Methodology](#) is available now (*translations will be available in French and Spanish in mid-July 2025*).
- [Application Template](#) is available (*translations will be available in French and Spanish in mid-July 2025*).
- [Results Framework](#), [Monitoring and Evaluation Guidelines](#), and **Project Specific Results Framework (PSRF) and Associated Costs Excel Template** are available now.
- **Information Sessions** open to all prospective applicants on June 24 and July 1, 2025, with sign-up on the Pandemic Fund [website](#). We will also post the slides and recordings.
- **Additional Questions?** Please submit a ticket at the [Helpdesk](#) or Email us at: pandemicfundcfp@worldbank.org
- Please follow us on social media for the most up-to-date information:
X [@Pandemic_Fund](#) and [LinkedIn](#).

07

Extra Background Slides



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Coordination

Do proposals need to demonstrate civil society engagement?

We encourage the engagement of civil society organizations (CSOs) and other community-based organizations in the development of proposals submitted by Countries and / or Implementing Entities to the Pandemic Fund. Community engagement is one of the four underlying themes of PF projects as defined in the [Pandemic Fund Strategic Plan](#). These organizations may also be contracted to serve as Delivery Partners during implementation.

Implementation

How does an entity become an Implementing Entity (IE)?

The Pandemic Fund has an established process for IE accreditation, which is done by an independent Accreditation Panel.

To date, 13 entities have signed Financial Procedures Agreements (FPAs) with the World Bank as Trustee. Any new applications from entities that wish to be accredited must submit applications to the Pandemic Fund Secretariat.

Projects

What is a Beneficiary?

Under Phase II of the 3rd Call, a **Beneficiary** is any Regional Entity that may benefit from the Pandemic Fund through projects or activities undertaken by an IE to advance the objective of the Pandemic Fund. Such projects or activities can involve the government/public sector and private/non-governmental sector.

Eligibility

Are there submission limits?

- **YES**, there are submission limits.
 - A **Regional Entity** may submit a **maximum of one** RE proposal.
 - An individual country that is a member of several distinct Regional Entities may be part of each RE's proposal.
- However, there are **no limits** on the number of proposals an IE may take part in.

All IEs should be in contact with each other to ensure the country limits are respected.

Eligibility

Is there a maximum amount of funding that can be requested?

- **Long Established Regional Entities** may request up to **US\$ 40 million** per proposal.
- **Newly Established Regional Entities** may request up to **US\$ 15 million** per proposal.

Projects

What is the expected duration of funding?

Proposals must demonstrate that they intend to use the grant financing within **three years** from the date of approval by the Implementing Entity's (-ies) relevant authority, bearing in mind that the overall project completion date may extend beyond the three-year period.

Financing

For existing projects looking for additional funding from the Pandemic Fund, can the value of relevant project components be counted as co-financing / co-investment?

No, Pandemic Fund resources must be able to demonstrate additionality and catalytic impact.

Financing

Can we count co-financing and co-investment with a longer time horizon than the PF grant (e.g. >3 years)?

Yes, you should count the total value of co-financing and co-investment available for the lifespan of the project, even if that extends past the three-year grant of the Pandemic Fund.

Projects

How can I contact an IE to potentially collaborate on a proposal?

- Asian Development Bank(ADB) darora@adb.org & wparr.consultant@adb.org
- Coalition for Epidemic Preparedness Innovation (CEPI) pandemic_fund@cepi.net
- Food and Agriculture Organization of the United Nations (FAO) FAO-Pandemic-Fund@fao.org
- UNICEF: NYHQ-HEPR_Pandemic_Fund@unicef.org
- World Health Organization (WHO): pf-info@who.int

***Additional contact information coming soon on the website**

You can find the list of IEs contacts and any future update in the Implementing Entities section of the webpage

IMPLEMENTING ENTITIES

The Pandemic Fund channels its financing to support project implementation through **Implementing Entities** that have been approved to date by the Board. Each proposal must identify at least one Implementing Entity from among the 13 currently approved Implementing Entities (IEs): African Development Bank; Asian Development Bank; Asian Infrastructure Investment Bank; European Investment Bank; Inter-American Development Bank; International Finance Corporation; World Bank; Food and Agriculture Organization of the United Nations; UNICEF; World Health Organization; the Coalition for Epidemic Preparedness Innovations; Gavi, the Vaccine Alliance; and the Global Fund to Fight AIDS, Tuberculosis and Malaria.

Please find contact information below for the IEs if you would like to reach out to them directly to discuss a potential proposal:

- Asian Development Bank (ADB): darora@adb.org & wparr.consultant@adb.org
- Coalition for Epidemic Preparedness Innovations (CEPI): pandemic_fund@cepi.net
- Food and Agriculture Organization of the United Nations (FAO): FAO-Pandemic-Fund@fao.org
- UNICEF: NYHQ-HEPR_Pandemic_Fund@unicef.org
- World Health Organization (WHO): pf-info@who.int

*Additional contact information coming soon

Projects

By when do projects have to receive approval from the IE's relevant authority to be considered?

The Pandemic Fund wants to support projects that will be able to accept funds as soon as possible. If there is conditional approval by the Pandemic Fund's Board, the project should ideally be approved by the relevant authority of the IE within 6 months from the decision on the funding allocation. In the case of the 3rd CfP, IEs should be able to begin disbursing PF funds by March 31, 2026.

Projects

Can Implementing Entities also receive funds for project implementation? What about project execution?

- The Trustee will pass on the grant to Implementing Entities which will channel funding to Beneficiary countries for carrying out project activities.
- Implementing Entities may provide implementation and implementation support (e.g., M&E, analytical and advisory work, research) when needed. Activities that fall under this area should be reported in Table 1 in the Application as *c) Project funds that will be used for implementation activities by IE.*
- On-the-ground execution and delivery of a project's components should be carried out by the Beneficiary and/or Delivery Partners. *IEs should only undertake these activities in exceptional circumstances where there is no viable alternative, and at the specific request of the Beneficiary.*

Projects

What is the maximum “Administration Fee” for IEs that is allowed?

- A **cap on IE administrative fees at 7%** (as a percentage of amount requested) has been instituted for activities related to preparation, administration and supervision of Pandemic Fund funds.
- However, for projects operating in Challenging Operating Environments (COE), Fragile and Conflict-Affected Situations (FCS), Small Island Developing States (SIDS) contexts or other exceptional circumstances, the **cap could be up to 10% of the grant amount** requested by the IE, provided that the proposal includes a clear justification of the rationale behind the higher fee and substantiate this with evidence.

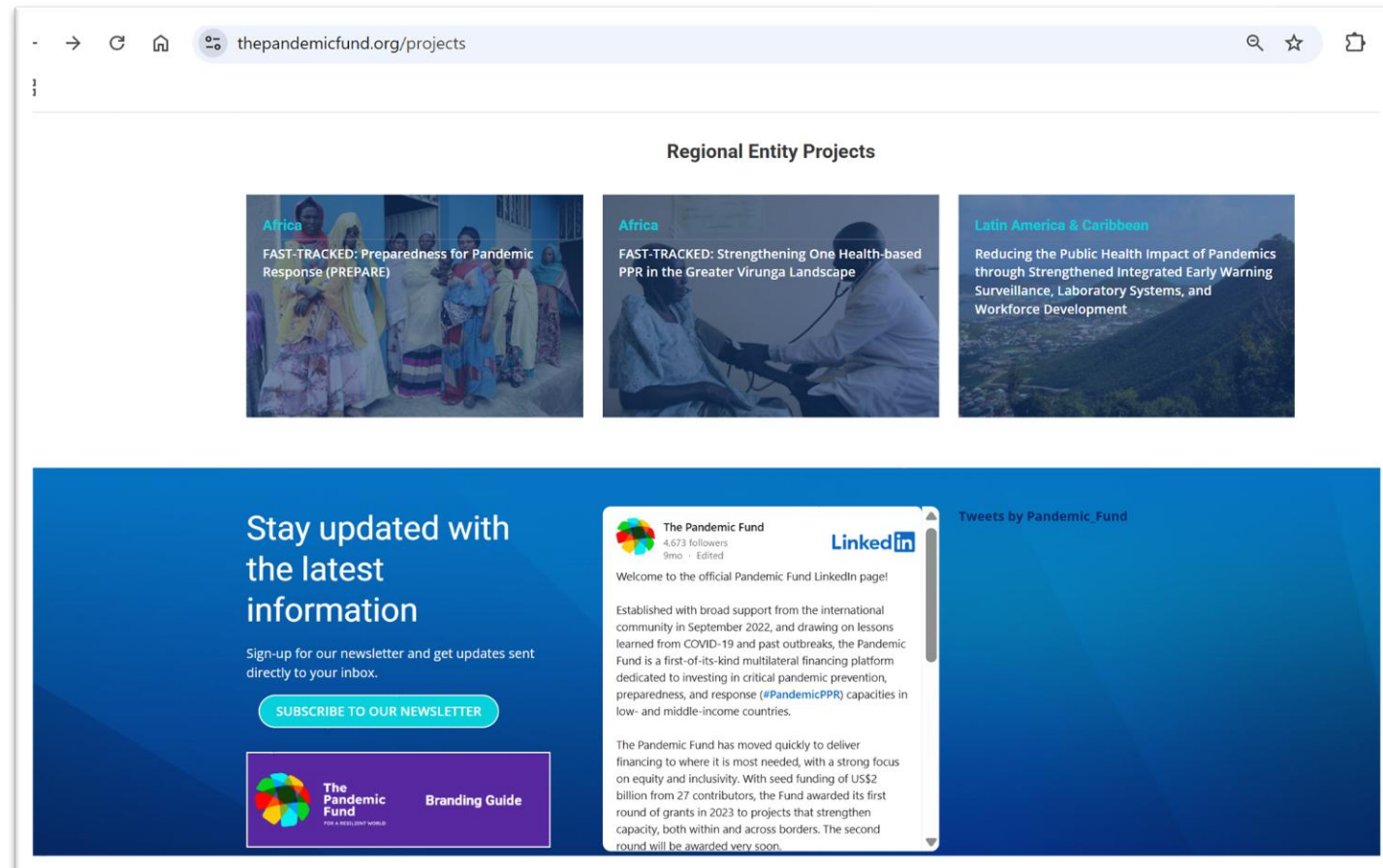
Projects

What is a delivery partner? Can a delivery partner submit a proposal?

- A delivery partner is sub-contracted, using the IE's procurement policies and procedures, to contribute to project execution and delivery on-the-ground.
- Delivery partners may include CSOs, NGOs, private sector, academia, individuals, etc. They cannot submit proposals, however they should be consulted during the proposal development process and included in the proposal.

Projects

Where can I find examples of previously-approved PF projects?



The screenshot shows the 'thePandemicFund.org/projects' webpage. At the top, the browser address bar displays the URL. Below the navigation bar, the heading 'Regional Entity Projects' is centered. Three project cards are displayed in a row:

- Africa**
FAST-TRACKED: Preparedness for Pandemic Response (PREPARE)
- Africa**
FAST-TRACKED: Strengthening One Health-based PPR in the Greater Virunga Landscape
- Latin America & Caribbean**
Reducing the Public Health Impact of Pandemics through Strengthened Integrated Early Warning Surveillance, Laboratory Systems, and Workforce Development

Below the project cards, there is a blue banner with the text 'Stay updated with the latest information' and a 'SUBSCRIBE TO OUR NEWSLETTER' button. To the right of the banner is a LinkedIn widget for 'The Pandemic Fund' with 4,673 followers, featuring a welcome message and a brief description of the fund's mission. Further right, there is a section titled 'Tweets by Pandemic_Fund'.