

Executive Summary

Strengthening our Defenses Against Global Health Threats



The Pandemic Fund Progress Report 2024-2025

In three years, the Pandemic Fund has evolved from concept to the world's largest dedicated financing platform for pandemic prevention, preparedness, and response (PPR) in low- and middle-income countries (LICs and MICs). With 67 projects across 128 countries and a portfolio totaling US\$11.5 billion, the Fund is driving measurable gains in the systems that detect, contain, and respond to infectious disease threats and outbreaks. Demand for the Pandemic Fund's resources continues to far exceed supply, with grants requested across the first three Calls for Proposals (CfPs) totaling more than six times the available funding, underscoring the scale of unmet needs globally.

The Fund's distinctive catalytic model is unlocking sizable international and domestic resources to support country and regional priorities. Through three CfPs, US\$1.4 billion in grants awarded have unlocked commitments of over US\$10 billion in additional resources—US\$4.0 billion in co-investments from countries' own domestic resources and US\$6.1 billion in international co-financing—achieving a leverage ratio of over 1:7. This mobilization reflects strong country ownership and demonstrates that when countries lead their preparedness agendas, they commit their own resources to sustain them.

Nearly half of grants have been allocated to Sub-Saharan Africa, the region with the highest demand and greatest pandemic PPR financing gaps. Regionally, grants across the first three CfPs have been allocated as follows: Sub-Saharan Africa (44 percent), Latin America and the Caribbean (16 percent), East Asia and the Pacific (13 percent), Europe and Central Asia (10 percent), Middle East, North Africa, Afghanistan, and Pakistan (MENAAP) (9 percent), and South Asia Region (8 percent).

Pandemic Fund-supported activities are strengthening three priority areas—surveillance capacity, laboratory infrastructure and systems, and health workforces. In a short time, these investments have delivered a substantial set of tangible outputs. Across supported countries, more than 12,000 surveillance systems have been strengthened, and 271 new ones established, including 168 new surveillance sites and 103 new sites at points of entry (POEs), expanding the networks that enable real-time outbreak detection and coordination. Laboratory systems have been improved, with 353 facilities established or upgraded and over 400 biological sample transport systems strengthened, eliminating critical bottlenecks in outbreak detection. Workforce investments have equipped the frontlines of pandemic response—almost 90,000 community health workers trained to recognize early-warning signs, 3,298 laboratory technicians skilled in diagnostics, 2,402 field epidemiologists ready to investigate outbreaks, 2,393 veterinarians trained in zoonotic disease management, and almost 40,000 other health workers upskilled across priority functions. Seventy-one percent of projects reported improved capacity for rapid animal and human disease detection, reporting, and analysis.

Early evidence indicates that Pandemic Fund-supported investments are strengthening the ability of countries to detect and respond to emerging health threats in real time. Over the past year alone, adoption of the 7-1-7 approach—which involves detecting suspected outbreaks within seven days of emergence, reporting to public health authorities within one day of detection, and completing early response actions within seven days of notification—expanded sixfold across the 26 countries supported through CfP1.

The Pandemic Fund is building and strengthening systems across sectors and borders designed to endure beyond project completion. Across the

first two CfPs, nearly one-half of the countries that have been supported report aligning Pandemic Fund activities with gaps in their National Action Plans for Health Security (NAPHS), ensuring that resources address priority gaps. More than half have adopted multisectoral frameworks for One Health—an integrated, holistic approach that recognizes the interdependence of human, animal, and ecosystem health; 30 countries have integrated animal health into national health security plans; and 61 countries have established or strengthened National Public Health Institutes (NPHIs)—the institutional anchors that sustain preparedness functions. Strong coordination is evident across projects—44 of the 47 projects in CfP1 and CfP2 report enhanced national-level partnerships among Ministries and stakeholders, and 29 projects have established regional coordination mechanisms for cross-border collaboration.

The Pandemic Fund is actively driving partnerships to align resources and expertise, reduce fragmentation, and accelerate collaboration, learning, and innovation. The Fund has brought together governments, Multilateral Development Banks, United Nations agencies, global health initiatives, philanthropies, civil society organizations, the private sector, and others around shared priorities, enabling coordinated, cross-sectoral investments. Its 14 accredited Implementing Entities (IEs) are collaborating on the ground, with 84 percent of projects engaging two or more entities across all three CfPs, while the Fund's newly established External Advisory Council integrates over 20 organizations from the private sector, philanthropies, academia, and think tanks. These partnerships are ensuring that investments complement rather than duplicate, leveraging collective assets to achieve results that no single actor could deliver alone.

The Pandemic Fund's first three years have generated critical insights that are shaping how it designs, allocates, and delivers financing for pandemic PPR. Early experience has led to refinements in approach, including a new metric to identify high-risk, high-need countries; more

predictable and flexible funding to support those countries; streamlined application processes; strengthened civil society engagement; and upgraded operational systems, including a new online portal for real-time data entry, tracking, and rapid adjustments. Lessons from the mpox response, in which the Pandemic Fund Governing Board fast-tracked US\$129.0 million for five projects covering 10 affected countries in Africa, informed the establishment of Emergency Financing Procedures. Governance and partnership insights prompted reforms to support decision-making efficiency, alongside structured engagement with non-sovereign partners through the External Advisory Council, leveraging private sector, philanthropic, and academic expertise to accelerate evidence generation and unlock complementary resources. Together, these lessons have translated into tangible improvements across operations, reporting and knowledge management, and governance—reinforcing the Fund's efficiency, transparency, accountability, and strategic coherence, and positioning it to deliver greater scale, impact, and sustainable outcomes.

Looking ahead, the Pandemic Fund is building on lessons and results to sharpen its focus and accelerate impact. Its first three years have demonstrated the power of country-centered, collaborative, and catalytic financing to strengthen pandemic PPR. As the portfolio matures, the Fund is scaling what works, embedding investments in national and regional institutions and governance frameworks, maximizing catalytic financing, and prioritizing countries with the highest risks and greatest gaps. With 67 projects across 128 countries and new funding rounds—including a fourth Call for Proposals launching on April 1, 2026, a pilot that is designed to support the highest-risk countries—the Fund has strengthened financing strategies and enhanced operational agility, accelerating momentum to build sustainable, durable systems. By aligning global partners, and supporting country-led, evidence-based action, the Pandemic Fund is positioning every country it supports to prevent the next outbreak from becoming the next pandemic.

The Pandemic Fund Portfolio Highlights

Through all 3 Calls for Proposals:



US\$11.5B

GLOBAL PORTFOLIO



128

COUNTRIES



67

PROJECTS



1:7

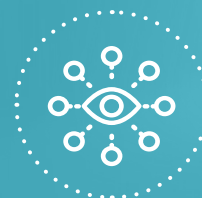
LEVERAGE
RATIO



14

IMPLEMENTING
ENTITIES

Through CfP 1 and 2*:



12,000+

HEALTH FACILITIES
UPGRADED TO STRENGTHEN
SURVEILLANCE & TESTING



300+

LABORATORIES
UPGRADED OR
ESTABLISHED



140,000+

HEALTH WORKERS
TRAINED



7-1-7

ADOPTION
EXPANDED SIXFOLD



29 of 47

PROJECTS
ESTABLISHED REGIONAL
COORDINATION
MECHANISMS

* These figures represent a sample of reported outputs drawn from a subset of projects within the Pandemic Fund portfolio and do not reflect the full scope of activities or results supported by CfP1 and CfP2.



The Pandemic Fund
FOR A RESILIENT WORLD